





WELCOME!THE WORKSHOP WILL BEGIN SHORTLY



The City of Santa Rosa is committed to creating a safe and inclusive environment free from disruption. We will not tolerate any hateful speech or actions and are well staffed to monitor that everyone is participating respectfully (or they will be removed). If necessary, we will also immediately end the meeting. If the meeting is ended, we will plan on recording another presentation without participants that will be posted on the project website.

ZOOM ORIENTATION

Zoom Chat

Computer



Phone





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Virtual Participation Agreement

The workshop will include several sections with pause points to **ask questions** and **provide comments**

Be respectful of one another's opinions

No hateful, violent, or discriminatory language will be tolerated.

We will try to answer all questions today, but may need to **follow-up** with more detailed responses after the session

Remember this is just one workshop in a longer process

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WELCOME AND OVERVIEW

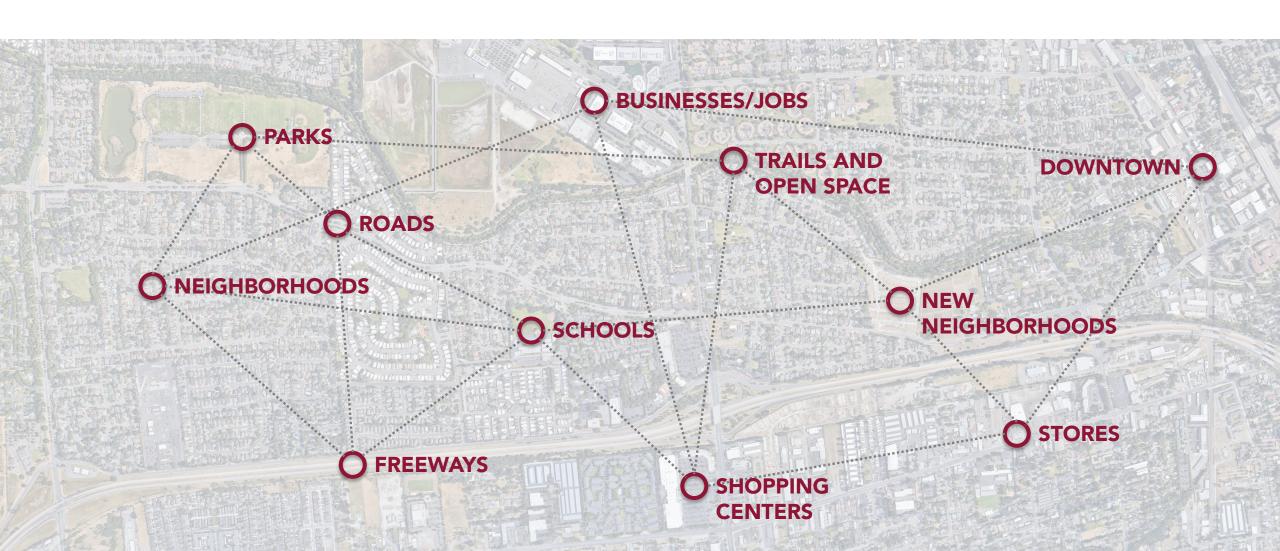
Workshop Agenda

- I. Welcome and Overview
- II. Santa Rosa Forward Process
- III. Alternatives Workbook
- IV. Alternatives and Policy Choices Exercise
- V. Next Steps

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SANTA ROSA FORWARD PROCESS

Communities are planned by thinking about where homes, buildings, stores, parks, schools, roads, and other features should be located and how they relate to each other.



But planning also involves thinking about what people need and how they can stay safe, have access to education and jobs, and have a voice in decisions that affect their lives.













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The General Plan Update process, known as **Santa Rosa Forward**, provides an important opportunity to **revisit** and **rethink** community planning policies and programs.

The goal is to think about how we want to improve Santa Rosa now and into the future!



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Alternatives Process

We are currently in the Land Use and Circulation Alternatives phase of the project.



Phase Milestones

- Community Vision Statement (June 2021)
- Alternatives Development and Analysis (Summer Fall 2021)
- Alternatives Workbook
 (January 2022)
 - Community Discussions: Alternatives (February March 2022)
 - City Council Study Session (Spring 2022)



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ALTERNATIVES WORKBOOK

Alternatives Workbook



The Alternatives Workbook presents and analyzes three land use and circulation scenarios for Santa Rosa that provide different options for how the community can grow and change in the future to address identified challenges and opportunities.

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The workbook contains an overview of Santa Rosa's existing conditions and a summary of current equity challenges facing many neighborhoods in the city.

Existing Conditions Analysis Major Takeaways

The Santa Rosa Forward process provides an opportunity to understand challenges and opportunities facing Santa Rosa and allows the City to work closely with community members to develop plans, policies, and actions to effectively address current and future challenges. Below is a snapshot of the major takeaways from the Briefing Book on Santa Rosa's Existing Context, organized into six key topical areas. The complete Briefing Book is available at: www.santarosaforward.com/BB.



Land Use and **Community Character**

- Santa Rosa is a relatively built out community with well established neighborhoods.
- Lower density single-family homes are the largest single land use, covering 52 percent of the city.



Housing, Employment and Economic **Development**

- Seniors and other households without children account for most of the recent household growth in Santa Rosa.
- ► The median household income and higher educational attainment levels have increased since 2010, but remain lower than countywide average.



Travel and Commute Patterns

- ► How we move around Santa Rosa is changing and will be a key focus of the General Plan Update (e.g., increased transit use, autonomous vehicles, drones).
- Prior to the pandemic, approximately 63 percent of employed Santa Rosa residents worked out of town and 89 percent of them drove to work.
- SMART commuter rail and recent City investments in transit, bicvcle, and pedestrian facilities have encouraged less single-occupant driving (and in turn reduced



Parks and Public Services

- Access to parks and the amenities they include varies throughout the city.
- The General Plan can support staffing and resources needed to deliver high-quality City services, and the ability to deliver these services and amenities equitably to all parts of the community.



Fires and Other Hazards

- Areas throughout Santa Rosa are vulnerable to intense and uncontrollable wildfires, and climate change is increasing that risk.
- There is a very high likelihood (72) percent probability) that Santa Rosa will experience a damaging earthquake in the next 30 years.



Equity

Parts of northwest, southwest, and downtown Santa Rosa are facing inequities and environmental justice issues, including:

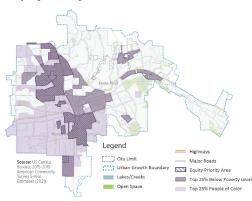
- Proximity to unhealthy land uses and activities.
- ► Limited infrastructure like sidewalks and bicycle lanes, and limited amenities such as stores and daycare facilities.
- Limited access to fresh, healthy food.
- ► Historically lower influence on policy development and decision-making.

Equity in Santa Rosa

Increasing community equity and providing every resident with the opportunity to attain their full potential are major priorities for Santa Rosa Forward. The project team has identified **Equity Priority Communities** and **Equity Priority Populations** in Santa Rosa. The map below identifies the location of the Equity Priority Communities in Santa Rosa (purple hatch), which is where concentrations of lower income households and people

Equity Priority Communities

of color overlap.



Educational Outcomes

People of color and lower income households are more likely to receive less resources for education and have poorer educational



Environmental Justice

People of color and lower income households are more likely to live near harmful, unhealthy uses, like freeways and industrial and toxic release facilities.



Life Expectancy

People of color and lower income households are more likely to have higher rates of disease and a lower life expectancy due to reduced access to healthcare and healthy foods, as well as social, economic,



How do we define **Equity Priority**

Communities?

People of Color make up about 45 percent of Santa Rosa's population, including those who identify as African American and/ or Black, Asian or Pacific Islander Indigenous, Latinx, and/or more than one race.

Low Income households earn up to 80 percent of the median income in the County, In 2021, this includes individuals living alone who earn less than \$65,150 and 4-person households earning less than \$103,300.

Who are Equity **Priority Populations?**

- » Low-income individuals and families
- » Racial or ethnic groups experiencing disparate health outcomes
- » Seniors, children, youth and young adults
- » Individuals with disabilities
- » Immigrants and refugees
- » Outdoor workers and farmworkers
- » Individuals who are limited-English proficient (LEP)
- » Unhoused people
- » Lesbian, gay, bisexual, questioning (LGBTQQ)
- Individuals who are incarcerated and those who have been incarcerated

It includes the Community Vision Statement developed during the last round of community discussions (Summer 2021), which was used as the basis for developing the Alternatives.

Community Vision Statement

One of the first major milestones of the Santa Rosa Forward process was the creation of a Vision Statement. Through a series of bi-lingual community workshops, meetings, and online exercises in early 2021, Santa Rosans came together to share over 3.000 comments and ideas on what they like about the community and what they would improve or change in the future. These conversations resulted in the framing of the 2050 General Plan Vision Statement (shown on the following pages) that articulates the desired future for our city.

Additional information on the visioning process can be found at: www.santarosaforward.com/VS

2050 General Plan **Vision Statement Summary**

"Santa Rosa is a diverse, equitable, and sustainable community built on civic engagement that empowers everyone to provide and support equal and affordable opportunities to obtain high quality housing, education, and jobs: enjoy vibrant cultural events and arts: and live healthy lives in resilient neighborhoods that adapt to social and environmental change."



2050 General **Plan Vision**

Statement

The following tiles represent the complete 2050 Community Vision Statement for Santa Rosa, organized around 13 topics.

environmental justice are achieved for everyone-all abilities, ages, ethnicities, gender identities, immigration status, income levels, language speakers, races, religions, sexual orientations and identities, EVERYONE.

JUST

Social and



SUSTAINABLE

Natural resources are restored. protected, and expanded to provide accessible green space for everyone in all neighborhoods, mitigate drought, and minimize greenhouse gas emissions.



INCLUSIVE

Everyone is welcome and actively encouraged to join in neighborhood and citywide decision making, and barriers to participation are identified and eliminated.



EQUITABLE

Everyone has what they need to enjoy long, fulfilling, healthy lives, including affordable access to meet their daily needsincluding healthy food, recreation, education, childcare, employment opportunities, reliable internet, and physical and mental health

services.

safety services are

members who are

representative of

and familiar with

the neighborhoods,

everyone, including

of color, can safely

access these services.



RESILIENT

All facets of the community, including housing, infrastructure, and social services are sustainable and resilient to hazards and economic changes.



PREPARED

The health and safety of everyone is supported by neighborhood, City, and county-wide efforts to prepare for natural and humancaused hazards, and roadways are optimized to support



SHELTERED A diverse mix of

high quality, safe, thoughtfully designed, efficiently planned, and well-served housing at all affordability levels is available throughout the community to accommodate everyone, including formerly homeless, immigrants, people with disabilities. local workers, multigenerational households, seniors, students, and formerly incarcerated people.



All neighborhoods have low pollution levels and good air quality, are vibrant, connected, full-service communities, with the resources to be civically organized, and anchored by inclusive and accessible public outdoor spaces and buildings offering safe and welcoming places for everyone. Every person has the opportunity to attain their full health potential.



SUCCESSFUL

Top employers gravitate; Black-, Latino/Latina-, and other minority-owned businesses are in all corners of the community; equitable investments are made in all neighborhoods; local shops, food and beverage establishments and food trucks, and entertainment spaces support a vibrant city; and meaningful work in a thriving economy is available for people

> of all ages and backgrounds.



CONNECTED

High-quality, reliable, and safe transit service, bicycle and pedestrian facilities, and other forms of mobility connect all ages across the city and region at all times lifestyles, clean air, equity, and resilience.



EDUCATED

Streets are safe; public Life-long education, enrichment, and provided by caring and supportive services thoughtful community and resources engage and empower young people, strengthen families (of any family structure), connect and groups, and individuals activate seniors, and foster the success and well-being of everyone. immigrants and people



CULTURAL

efficient evacuations.

Art, cultural resources and activities, historic assets, and live music thrive in every neighborhood, are accessible to everyone, and work to celebrate our diverse community, bring people from all areas of the city together, and support the local economy.



Alternatives

The Existing Conditions Analysis, current Equity issues, and the community's Vision Statement are all guiding the Santa Rosa Forward process. The three alternatives presented on the following pages provide different options for how the community can grow and change in the future to address identified challenges and opportunities. Each alternative aims to implement the Community Vision, but offers a unique approach and choices for how we distribute future housing and improve circulation.

The purpose of these alternatives is to solicit community feedback on where future growth and change should occur (including homes, shopping, office, and industrial uses) and what circulation improvements are needed to support people's ability to easily and safely move around Santa Rosa. Additional important issues like equity, adequate public services (police and fire protection), access to childcare, housing availability and affordability, climate change, and many more will be addressed through policies and programs developed later in the Santa Rosa Forward process.

How were these alternatives developed and analyzed?

The alternatives presented in this workbook are intended as a starting point to support thoughtful discussions among community members about how Santa Rosa should grow or change over the next few years and decades. Each alternative was created based on several key assumptions that came from either the community (during the *Visioning Community Discussions* held during Summer 2021) or from analysis on trends and market demand prepared by the Santa Rosa Forward project team. These assumptions include the following:

- ► Each alternative responds to and builds upon the concepts included in the **Vision Statement**, which are focused on ensuring Santa Rosa is a diverse, equitable, and sustainable community.
- While the State is expected to require that approximately 24,000 new homes be built in Santa Rosa by 2050, each alternative accommodates up to 36,000 new homes to match the current general plan. This approach results in a range of options about where housing should be built and how much should be devoted to low-income households and people transitioning from homelessness.
- ▶ Each alternative differs on where new housing would go, in addition to where it is already allowed today. Central Corridors concentrates housing near Downtown; Neighborhood Main Streets envisions a city of neighborhoods with new housing near small neighborhood centers; and Distributed Housing builds on what is already here, with future growth occurring across the city in proportion to what is on the ground today.

▶ Each alternative includes a similar amount of new office, retail, and industrial uses but distributes them differently based on where future housing growth would be concentrated. An economic analysis prepared by the project team identified a future demand from the additional 36,000 homes for approximately 1 million square feet of retail space, 2 million square feet of office space, and 1.5 million square feet of industrial space.

These assumptions, in addition to the following technical analysis, were used to develop the alternatives:

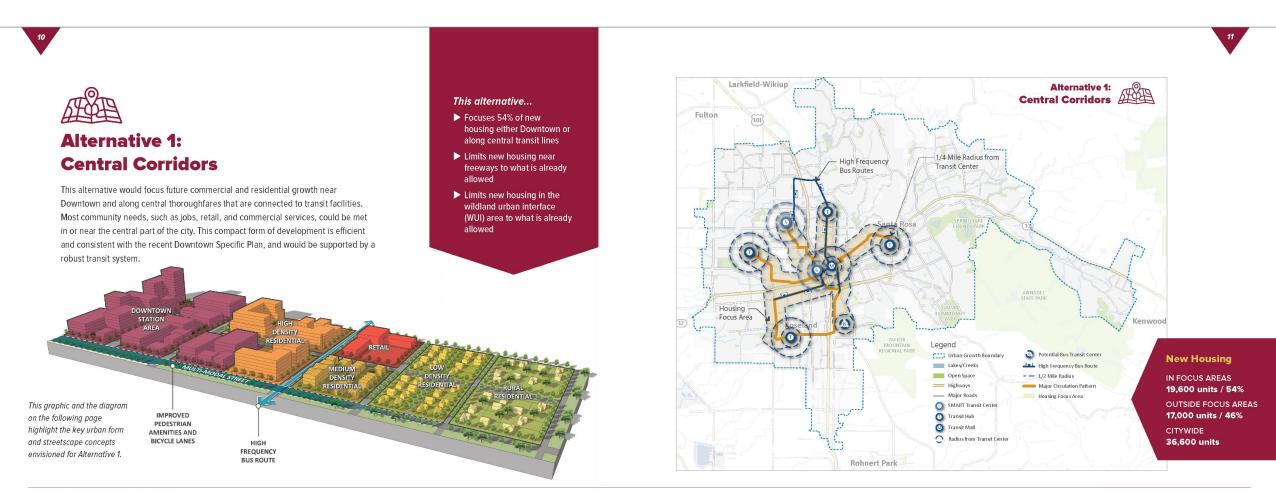
- Each alternative was analyzed through a traffic model assessment to estimate the future travel patterns of residents, employees, and visitors based on differences in the geographic relationship between housing, jobs, and services.
- Each alternative was assessed for how well it addresses community safety and resilience from natural and human-made hazards based on the location of future housing and jobs.
- ▶ Equity and environmental justice are major priorities for the City and community, and while the alternatives present key distinctions, they are not so different from each other that there can definitive conclusions about how one would better advance equity compared to another. Instead, this workbook offers a foundational understanding of existing inequities across the city to inform future discussions around policy making and funding priorities.

The following pages present the alternatives and provide a summary of their key distinctions and commonalities. This information is designed to inform the community on the benefits and trade-offs of each alternative and will be used as a starting point for community discussions.

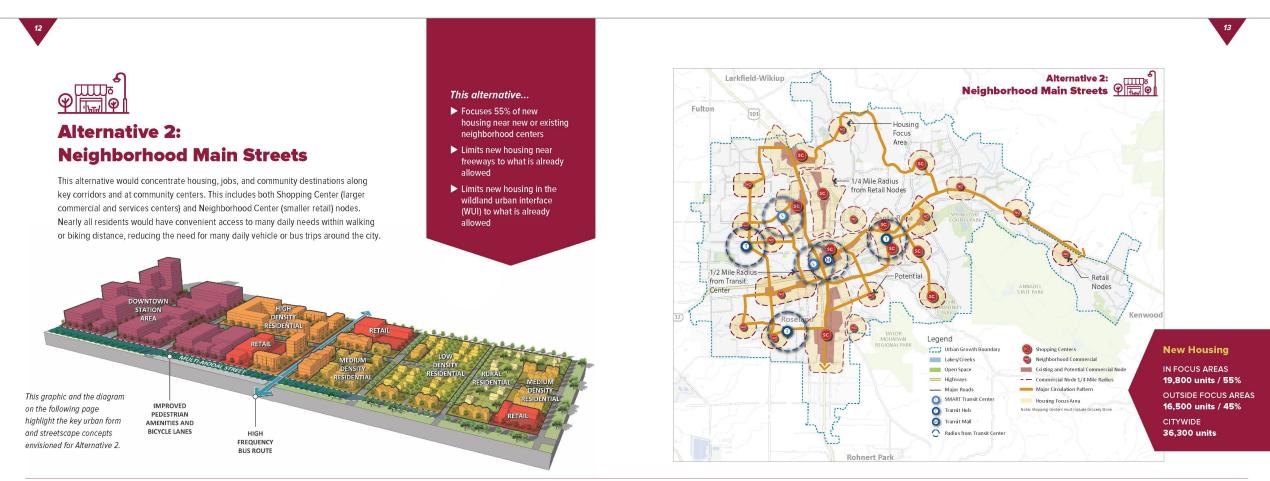
ALTERNATIVES WORKBOOK SANTA ROSA FORWARD

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Alternative I focuses future commercial and residential growth near **Downtown** and **along throughfares** that are connected to transit facilities.



Alternative 2 concentrates housing, jobs, and community destinations along **key corridors** and at **community centers**.



Alternative 3 disperse new duplexes, triplexes, courtyard, and similar types of homes **throughout the city** on parcels that can accommodate new housing.



The workbook also summarizes how each alternative compares to key issues raised by the community, including economic development, housing ...

Economics and Housing Comparison

Each alternative accommodates the same amount of housing and non-residential growth between now and 2050. The alternatives differ in where growth occurs across the city—particularly for housing, retail, and office uses—and therefore results in different patterns regarding where people live in relationship to where they work, play, and shop. The graphic on this page identifies the anticipated overall in Santa Rosa over the next 30+ years. Visit the project website for more information on the alternatives economic analysis, available at: www.santarosaforward.com/Alts



Maximum Potential New Construction

36,000

NEW HOMES



1 million SQUARE FEET OF RETAIL



20 MILLION SQUARE FEET TODAY

2 million

SQUARE FEET OF OFFICE



1.5 million

SQUARE FEET OF INDUSTRIAL



6.5 MILLION SQUARE FEET TODAY

Economics and Housing Summary

Alternative 1: **Central Corridors**



- New housing and commercial development is concentrated in and around Downtown and along key transit lines extending from the city center.
- ► Additional retail Downtown is equipped to serve a larger number of customers. potentially limiting business growth elsewhere in the city.
- ► City center office space capitalizes on freeway and transit access, supporting the ability to attract larger and knowledge-based businesses, spending at Downtown restaurants, and demand for new, nearby housing.

Alternative 2: **Neighborhood Main Streets**



- ► Housing and commercial growth is focused in neighborhood retail centers and along community corridors.
- Shopping centers across the city support a greater number of small storefront businesses serving nearby residents.
- Office space citywide hosts businesses serving local households, such as insurance agents, accountants, and medical services.

Alternative 3: **Distributed Housing**



- ► Housing and other commercial uses across the city grow proportionally where they exist today.
- Residents may need or prefer to travel to larger retail locations, potentially limiting new smallerscale retail in some neighborhoods.
- Office growth occurs in current locations to serve new housing.



Where should we encourage new jobs, retail, single-family housing, and multi-family housing?



Is nearby access, including walking and wheeling, to shopping important, or is it okay for housing to be more separated from commercial uses?

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... efficient and sustainable development, mobility ...

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Efficient and Sustainable Development Comparison

VMT and Sustainability

Vehicle miles traveled (VMT) per service population includes all daily trips made to and from Santa Rosa destinations by residents and employees of Santa Rosa-based jobs. This comprehensive measure accounts for all VMT generated by the various land uses in the city.

Existing VMT Per Service Population

Per Service Population

Existing VMT for the entire Bay Area is 27 PSP



What actions should we take to best support a sustainable future for Santa Rosa?

Increasing Share of Walking, Biking, or Transit Trips

VMT and walking, biking, and transit projections do not account for any future improvement projects. Enhancements to the transportation network, including trails, bike lanes, and transit frequencies, will likely lead to reduced dependence on private vehicles.



Alternative 1: Central Corridors



Alternative 2: Neighborhood Main Streets



Alternative 3: **Distributed Housing**

UP TO **2%**



What transportation investments would you like the City to make to ensure it's easy and enjoyable to get around?

Alternative Highlights

All three future development alternatives would:



Reduce vehicle miles traveled and associated greenhouse gas emissions compared to the current General Plan.



Increase the share of trips made by biking, walking, or taking transit compared to the current General Plan.

- ▶ Increasing the number of residents working from home could further reduce VMT at similar proportions across each alternative.
- ▶ New housing will outpace new local jobs so some new residents may need to drive to work outside of Santa Rosa.

In each alternative, where development occurs, traffic is anticipated to grow, though alternative modes of transportation and City policies may help curb congestion. Visit the project website for more information on the alternatives transportation analysis, available at: www.santarosaforward.com/Alts.

Mobility and Connectivity

The updated General Plan will include enhancements to the transportation network that will complement future land uses, improve connectivity, and help reduce the community's dependence on single-occupant and private vehicles, which will be achieved using different strategies in each alternative:

Alternative 1: **Central Corridors**

Most community needs are met in or near the central area of the city. Transportation network improvements connect people to Downtown in a huband-spoke pattern, improving access by transit and bike.

Alternative 2: Neighborhood **Main Streets**

The majority of new residents live near daily destinations such as jobs, retail, and dining. Sidewalk gaps are eliminated and expanded bikeways connect residents to their nearest key corridor.

Alternative 3:

Distributed Housing

Residents may need to travel by private vehicle or bus to access needed goods and services. The current street pattern is maintained, with targeted enhancements along corridors where new duplexes, triplexes, and multifamily housing would be focused. The bike network is significantly expanded to make crosstown travel easier and safer.

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Alternative 1: Central Corridors

Comparatively Safer for Wildfires, Floods, and Landslides

 Concentrates the most housing and commercial activities away from the wildland urban interface (WUI) and outside of flood and landslide risk areas.

Alternative 2: Neighborhood Main Streets

Comparatively Safer for Extreme Heat and Emergency Evacuations

 Supports a denser tree canopy and more green spaces that will help reduce heat island effects and support efficient emergency evacuations.

Alternative 3: Distributed Housing

Comparatively Safer for Earthquakes and Fires Caused by Earthquakes

▶ Locates most new development farther from the Rodgers Creek Fault.

What actions should the City prioritize when

planning for community safety and resilience?

Alternatives Comparison

| HAZARD/SAFETY FEATURE | Alternative 1: CENTRAL CORRIDORS | Alternative 2: NEIGHBORHOOD MAIN STREETS | Alternative 3: DISTRIBUTED HOUSING |
|--|--|--|--|
| Wildfire | | | |
| Floods | | | |
| Earthquake | | | |
| Fires Caused by Earthquake | | | |
| Landslides (earthquakes, rainfall, and post-fire) | | | |
| Extreme Heat | | | |
| Evacuations | | | |

This table compares the performance of each alternative to the others for each hazard or safety issue. Green is the best, Yellow is second best, and Orange is third best at addressing these issues. The ranking is based on an analysis of where people will live and work relative to the potential threat. Visit the project website for more information on the alternatives safety and resilience, available at: www.santarosaforward.com/Alts.



Which hazards or safety issue are you most concerned about?



CAL FIRE is expected to expand the identified WUI boundaries in the near term. Threats to structures and people can be reduced with fire-safe materials, maintenanc of surrounding landscapes, and



can be reduced

through storm

drainage capacity



Creek Fault has a 33% probability of a magnitude 6.7 or greater earthquake before 2050.



Wildfires

The areas in red are within the Wildfire-Urban Interface (WUI) zone and especially susceptible to catastrophic wildfires

Source: CAL FIRE (2021)



The wildland urban interface (WUI), where undeveloped land meets developed areas, generally faces higher risk of wildfire. The WUI covers parts of northern Santa Rosa, including Fountaingrove, and eastern Santa Rosa, including areas east of Calistoga Road to the north and east of Summerfield Road to the south.

Heat islands are urban areas that experience higher temperatures than undeveloped areas because urban structures, like buildings and roads, absorb and re-emit the sun's heat more than natural landscapes do.

In an earthquake, shaking is considered 'violent' when specially-designed structures sustain considerable damage while other structures sustain partial collapse and buildings are shifted off foundations.



Floods

The areas in blue are located within either 100 or 500 year flood zones and susceptible to periodic flooding.

Source: Federal Emergency

Magnitude 7.1 Earthquake Scenario Moderate to Sever Shaking

Earthquakes

All parts of Santa Rosa are susceptible to earthquakes (light green), but the dark green areas are at greatest risk for violent shaking and severe damage.

Source: US Geological Survey (2021)

ALTERNATIVES WORKBOOK SANTA ROSA FORWARD

Lastly, the workbook provides a summary on how each alternative supports **community equity**. This includes additional equity **policy considerations** that go beyond just land use decisions.

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Equity in the Alternatives

We achieve equity when **everyone** has the opportunity to thrive. In Santa Rosa, some community members, often **low-income households** and **people of color**, face adverse conditions and circumstances that negatively impact their education and health outcomes, financial stability, life expectancy, and more. Santa Rosa intends to support the success and quality of life of historically disadvantaged communities through equitable planning and City actions.

Everyone Means...

people of all abilities, ages, ethnicities, gender identities, income levels, races, religions, sexual orientations; formerly incarcerated people; immigrants; all language speakers. It means you, your family, your neighbors, your colleagues and community members across Santa Rosa. **EVERYONE.**

How will Santa Rosa Forward address equity?

Santa Rosa Forward—its community involvement strategy and the goals, policies, and programs it develops—is taking special care to empower Equity Priority Communities and populations to participate, prosper, and reach their full potential.

Santa Rosa Forward aims to make meaningful advancements to equity through whatever preferred future alternative is created by the community. Equity is embedded in all aspects of the General Plan and, following the community's quidance, is a foundation of the Vision for Santa Rosa Forward.





What barriers are making it difficult for you or your fellow community members to be involved in Santa Rosa Forward or other City decision-making?



How should funding be prioritized to ensure each neighborhood receives equitable public investments in the coming years?

Equity Comparison

The land use and mobility assumptions that frame each alternative do not support definitive conclusions about how any one alternative would better advance equity compared to another. However, the growth patterns of each alternative generally support equity in the following ways:

Alternative 1: Central Corridors



 A concentrated development pattern supports Santa Rosa's ability to attract larger businesses and more high-wage iobs for residents.

Alternative 2: Neighborhood Main Streets



More new homes near jobs and essential goods and services, like grocery stores and doctors' offices, and reduces travel costs for residents to access daily needs.

Alternative 3: Distributed Housing



More single-family homes allow the development of accessory dwelling units, expanding economic opportunities for existing homeowners and offering more space for multi-generational households.

Additional Policy Considerations

The City is committed to **improving equity** through strategic and thoughtful policy and funding choices that will supplement the alternatives to advance the following objectives established in the Vision Statement:

Healti

► Everyone enjoys long, fulfilling, and healthy lives.

Service

 Everyone has access to affordable healthy food, education, childcare, recreation, reliable internet, and physical and mental health services.

Housina

▶ Everyone has equitable access to high quality, affordable housing for all life stages.

Environmental Justice

 Everyone is treated fairly and meaningfully involved in decision-making that effects the community's environmental health.

Social Justice

- Social justice is achieved for everyone.
- Public safety services are provided by caring and thoughtful community members who are representative of and familiar with the people they serve, and everyone can safely access public softworkers.

Community Engagement and Decision Making

► Everyone has equitable access to be meaningfully involved in City and community decision making

Economic Opportunity

- ► Everyone can access meaningful work and earn a living wage.
- ▶ Thriving minority-owned businesses exist in all corners of the community.

Connectivity

High-quality, reliable, and safe transit service, bicycle and pedestrian facilities, and other forms of mobility connect all ages across the city and region when needed.

City Euro

Investments are equitable across all neighborhoods.

Questions about the project?

ALTERNATIVES AND POLICY CHOICES EXERCISE

Let's Begin!

Go to the web link or scan the QR code to the right to open the online Alternatives
Worksheet.

https://www.surveymonkey.com/r/SRForward-Alt



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RECAP

NEXT STEPS

Next Steps

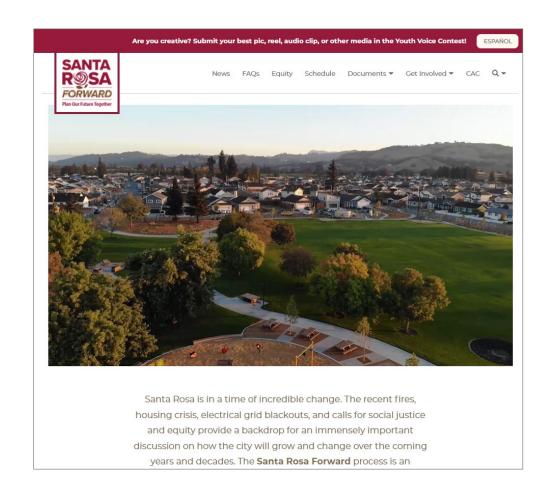
- Thank you for your ideas and feedback!
- The Project Team will summarize all community comments and feedback gathered during the alternatives phase. This input will help shape a "Preferred Alternative" that will serve as the foundation of the updated General Plan.
- Make sure you stay involved in the process! Your ideas, feedback, and perspective is important. Please visit the project website.

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Project Website

Please visit the project website. It contains a wealth of project information, documents, and materials.

www.SantaRosaForward.com



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